



California Business, Consumer Services and Housing Agency

Applicant Type

Jurisdiction Type: County

Jurisdiction Name: Butte

Allocation: \$631,604.00

Applicant Information

Eligible Applicant Type: County

Eligible Applicant Name:
Butte

Administrative Entity Name: Butte County - Department of Employment and Social Services

CoC#: 519

Email: wcoughlin@buttecounty.net

Phone Number (US): (530)
538-7572

Is this a government entity?: Yes

Entity/Organization Address

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City:
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County: Butte County

State: CA

Zip: 95965

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Our local CoC is comprised of diverse organizations, and thus offers a broad array of knowledge about homelessness, including participation from people with lived experience of homelessness. Strategic approaches have included identifying the partners within the CoC who are best situated to network, and get people with lived experience of homelessness to participate in our ongoing assessments of local needs and gaps in services. Meaningful opportunities to inform all levels of system planning are provided, such as training volunteers to become trained surveyors who interview persons during the PIT. Encouraging participation on our local CoC, and other organizations throughout the jurisdiction such as the Greater Area Chico Homeless Task Force. Recently, special attention has been given to ensuring that our electronic surveys, sent out on behalf of the CoC for suggestion on funding prioritizations, reach this important aspect of our community. The CoC's marketing strategy includes direct outreach to people on the street and other service sites, informational flyers left at services sites and public locations, utilizing Butte 2-1-1's "Be Home" mobile application, announcements during CoC and/or other coalition meetings such as the Greater Chico Housing Task Force and providing educating presentation to mainstream service providers.

c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gap assessment and how they will be engaged in system planning over time.

The CoC and our partners such as Butte Community College and The California State University, Chico, hold ongoing recruitment and outreach efforts to enlist organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community. When organizations are identified, they are often included in CoC community emails, are recipients of CoC related surveys, and receive direct outreach by members of the CoC.

When opportunities to gather important data, used in analyzing community service gaps, such as local public forums and electronic surveys, strategic approaches are used to get these organizations involved. Efforts are made to identify partners within the CoC who are best situated to network, and get individuals from these organizations involved that may not have previously participated "formally" to participate in our ongoing assessments of local needs and gaps in services.

Meaningful opportunities to inform all levels of system planning are provided, such as training volunteers to become trained surveyors who interview persons during the PIT, encouraging participation on the local CoC, and other organizations throughout the jurisdiction such as the Greater Area Chico Homeless Task Force. Special attention has been given to ensuring that these organizations receive notification from the CoC.

d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented.

Gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented by including these elements into the Coordinated Entry Queue data. The CoC also utilizes the data provided by the Longitudinal System Assessment. Once data is collected, to accurately assess CoC progress, reports are generated that allow for a thorough evaluation of service gaps by the Continuum of Care, its' committee members, and staff. Specific service providers that work with these special populations are engaged with to help identify any additional gaps in services and provide training to CoC organizations. These gaps are then prioritized as funding is identified.

e. How racial or ethnic disparities in the delivery of homeless services were assessed.

Racial or ethnic disparities in the delivery of homeless services had not been prioritized until recently. The use of the LSA has assisted us in our ability to assess and identify these disparities.

The intent is to ramp up efforts to assess these disparities in future community surveys and interviews with key informants. Currently we are using the data available through Stella tools to assess and inform the approach to these disparities.

f. How frequently gap assessments are conducted.

Gap Assessments are conducted as needed. A ten year homeless strategy was created in 2014 and priorities updated with assistance from the Technical Assistance Collaborative in 2019.

Due to capacity issues, the County was requested to support the Butte Countywide Continuum of Care by serving as the HMIS Lead Agency and Administrative Entity. The CoC's previous capacity for conducting gap assessments were limited to informal and formal discussion during monthly meetings, PIT and HIC analysis, and information shared among service providers in the Homeless Services Response System.

Plans for another more formal gaps assessment are being made and anticipated to be implemented post COVID-19 pandemic.

g. How findings are used to make informed decisions for funding projects within the community.

The Butte Countywide Homeless CoC, in partnership with Butte County, holds a series of meetings to discuss funding, such as HHAP. Using the findings from the assessment, eligible spending categories are selected. This ensures that the gaps in services are addressed with funding that is available. Being a rural region, supplementing the funding necessary for the delivery of these identified needs is always a challenge. Butte County staff from several County departments (Administration, Development Services, Employment and Social Services, Behavioral Health, and Public Health) collaborate and meet with representatives from the local jurisdictions, non-profits and other housing groups to identify local priorities using these findings to make informed decisions for funding projects within the community.

h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the

homelessness response system.

Butte County will use the data collected from approved HHAP-2 funded service providers and information available to us through LSA, PIT, HIC, Coordinated Entry, HMIS and other ongoing assessments to make sure we evaluate the impact of HHAP-2 funds during the 5 year grant period.

Butte County will utilize the HUD system performance data as well as local outcomes submitted by HHAP sub-recipients to measure if identified program goals are being met.

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached , but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:

a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction.

Using the 2019 Point in Time information there are 891 persons experiencing homelessness in our jurisdiction. Approximately 56% are male, 43% are female and 1% are Transgender or gender non conforming. 74% are white, non-hispanic/non-latino. 9% White, Hispanic/Latino. 7% Black or African American. 1% Asian. 4% American Indian or Alaska/Native. 1% Native Hawaiian/Other Pacific Islander. 3% Multiple Races. 1% Unknown.

Existing funding and programs which address homelessness within the jurisdiction include, but are not limited to:

FEMA, CDBG, HEAP, ESG-CV1, ESG-CV2, HOME Investment, CalWorks HSP, COVID-19 Emergency Homeless Funding, HDAP, CDSS-COVID Emergency Funds, CESH 1, CESH 2, CERG, Bringing Families Home, Homesafe, CalWorks HSP, CalWorks Homeless Assistance, HHAP.

Butte County manages the HMIS and Coordinated Entry System for the community. The attached Homelessness Response Local Investment plan gives the details of the funded programs of the CoC region.

b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented.

Continuum of Care Outcomes by Race and Ethnicity, Stella 2018 data is used by our Continuum of Care along with information gathered from our PIT. Gaps or disparities in access to services among special populations are recognized, and additional funding is directed to these areas as we are able to secure funding. For example of the 891 people experiencing homelessness, 7% were veterans, 8% were survivors of domestic violence and 1% had HIV/AIDS. Currently we are looking at accessing Technical Assistance to look into these disparities at a deeper level and using evidence based practices to ensure equal access to services for all populations.

c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services.

Continuum of Care Outcomes by Race and Ethnicity, Stella 2018 data is used by our Continuum of Care along

with information gathered from our PIT. Gaps or disparities in access to services among special populations are recognized, and additional funding is directed to these areas as we are able to secure funding. For example of the 891 people experiencing homelessness, 7% were veterans, 8% were survivors of domestic violence and 1% had HIV/AIDS. Currently we are looking at accessing Technical Assistance to look into these disparities at a deeper level and using evidence based practices to ensure equal access to services for all populations.

d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates.

During the operation of Project Roomkey, the need for longer term housing Case Management for newly housed individuals has been identified. This is a vital component to ensuring housing stability and self-sufficiency for newly housed individuals.

No other disparities were found at this time, however currently through our efforts with Project Roomkey we are housing over 100 individuals in local hotels, and have successfully found permanent or transitional housing for 144 individuals. Retention rates are not yet known for this population.

e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Current gaps in resources based on the needs of the people experiencing homelessness include all interventions. Interim Housing/Shelter Beds, Rental Assistance, Supportive Housing, Outreach, and Prevention/Diversion.

SERVICE GAP ANALYSIS

Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining need
891	200	691
891	62	829
891	213	678
891	400	491
891	150	741

2. Regional Resources Planning

Homelessness Response Local Investment Plan: Homelessness Response Local Investment Plan for HHAP 2 upload.xlsx

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in your community?

The Continuum of Care, County, and all local partners meet on a monthly basis to address the needs of homelessness in our community. In order to coordinate all available local, state and federal funds we have representation on the CoC from all jurisdictions who bring forth the knowledge of available funding streams. As seen with the CoC redirecting their share of the HHAP-2 funding to the County, this is truly a regional approach for needs.

3. HHAP Round 2 Funding Plans

2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

Currently the County operates Project Roomkey with over 100 FEMA Qualified individuals in Hotels. 144 persons have left for Permanent or Transitional Housing, and over 465 Total cumulative individuals have been served since the program began. Currently our Project Roomkey staff, providers and Case Managers meet weekly to discuss permanent housing pathways for these clients and there is a Housing Team put together which looks for potential options in our community which can be matched with each individual's unique needs, such as limited funding or poor credit.

Currently we are exploring Project Homekey funding which has been identified as a potential other resource to meet the need for households staying at Project Roomkey sites to not return to unsheltered locations or congregate settings.

3. Describe the activities budgeted for grant administration. In your response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects. Descriptions should include but are not limited to:

Butte County, as the applicant jurisdiction, will be providing the grant administration for HHAP funded projects. The county intends to use a senior level analyst to provide the administrative duties required. The analyst leveraged will spend approximately 20% of their time, over the course of the grant, to issue a Request For Proposal (RFP) using the county procurement process and tailored to match the priorities identified by the community, will award and issue contracts, monitor the projects, provide updates to the community during Continuum of Care Meetings and complete the reports associated with the grant.

The amount allocated from HHAP to be used for the grant administration does not cover the scale of support needed. The county will be providing the costs associated with management, supplies needed and overhead, including fiscal oversight as in-kind grant support.

a. The number of full-time employees (FTEs) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

20% of one FTE will be dedicated to the execution of HHAP funding.

b. Existing staff positions that will be leveraged to fulfill this need.

One Senior Analyst.

4. In what ways the applicant’s jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

The Continuum of Care has a youth specific committee which works with our CoC and services providers to leverage the adult system to serve youth. Area service providers, such as Youth for Change, which have historically taken the area's lead role in serving this population will be encouraged to apply for HHAP-2 funding which has been set aside to ensure that youth can access services. Ongoing monitoring by the Administrative Entity will be used to ensure that targeted spending meets these identified needs.

5. Describe how you will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

The Continuum of Care has representation from individuals on the Executive Committee and general membership, and has a specific committee for Chronic Homelessness with membership representing this demographic. Additionally, when assessments for gaps in services are made for funding planning, design, implementation, and evaluation, additional input is sought from individuals with lived experience from throughout the community.

3. Expenditure Plan

Total Funding Allocation (including redirections)

\$1,337,259.00

Rapid Rehousing (including rental subsidies and landlord incentives)

FY 20/21	FY 21/22	FY 22/23
FY 23/24	FY 24/25	FY 25/26
Total Budgeted	Remaining from Total Allocation	
\$0.00	\$0.00	

Operating Subsidies and Reserves

FY 20/21	FY 21/22	FY 22/23
FY 23/24	FY 24/25	FY 25/26
Total Budgeted	Remaining from Total Allocation	
	\$0.00	

Street Outreach

FY 20/21	FY 21/22	FY 22/23
	\$35,660.72	\$35,660.00
FY 23/24	FY 24/25	FY 25/26
\$35,660.00		\$150,000.00
Total Budgeted	Remaining from Total Allocation	
\$256,980.72	\$0.00	

Services Coordination

FY 20/21	FY 21/22	FY 22/23
	\$35,660.72	\$35,660.00
FY 23/24	FY 24/25	FY 25/26
\$35,660.00		
Total Budgeted	Remaining from Total Allocation	
\$106,980.72	\$0.00	

Systems Support

FY 20/21	FY 21/22	FY 22/23
FY 23/24	FY 24/25	FY 25/26
Total Budgeted	Remaining from Total Allocation	

\$0.00

\$0.00

Permanent Housing and Innovative Solutions

FY 20/21

FY 21/22

FY 22/23

FY 23/24

FY 24/25

FY 25/26

Total Budgeted

Remaining from Total Allocation

\$0.00

Prevention and Shelter Diversion

FY 20/21

FY 21/22

FY 22/23

\$80,000.00

\$80,000.00

FY 23/24

FY 24/25

FY 25/26

Total Budgeted

Remaining from Total Allocation

\$160,000.00

\$0.00

New Navigation Centers and Emergency Shelters

FY 20/21

FY 21/22

FY 22/23

FY 23/24

FY 24/25

FY 25/26

Total Budgeted

Remaining from Total Allocation

\$0.00

Strategic Homelessness Planning and Infrastructure Development (up to 5%)

FY 20/21

FY 21/22

FY 22/23

FY 23/24

FY 24/25

FY 25/26

Total Budgeted

Remaining from Total Allocation

Maximum Amount (Up to 5%)

\$0.00

\$0.00

\$66,862.95

Please describe the activities budgeted for strategic homelessness planning or infrastructure development to support CES/HMIS.

County staff will continue our role as HMIS lead and maintaining the Coordinated Entry System. Currently our staff provide necessary trainings, and keep the systems up to date. Additionally the county develops protocols and policies for enrolling and training new users in HMIS that then gets approved by the CoC. Budgeting for strategic homelessness planning is still being developed, but will include a Gaps Analysis and researching and implementing racial equity efforts.

Total Budgeted and Remaining Allocation

Total Budgeted	Remaining from Total Allocation
	\$0.00

Total Youth Set-Aside (at least 8%)

Total Budgeted	Minimum \$ Required Youth Set-Aside: 8%
\$700,000.00	\$106,980.72

Comments

none

3. Funding Plan #1

Intervention Type: Interim Housing

Service Delivery Model : Services

Total Funds Requested: \$316,787.92

HHAP Eligible Use(s)

	Amount of Allocation/Fund
Rapid Rehousing	
Operating Subsidies	\$256,980.72
Street Outreach	
Services Coordination	
Systems Support	
Delivery of Permanent Housing	
Prevention and Diversion	

1. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

We intend to leverage this funding to help with the operating subsidies needed for a previous capital purchase with HEAP funds and use a portion of the funding to continue funding ongoing shelter operations. With the beds needed for our homeless population not being available, due to COVID, made evident that we need to be creative and focus on different models of the emergency shelters that our community has and can provide. There are discussion regarding setting up campsites to provide alternative options for safely sheltering and exploring other options for non-congregate sheltering.

2. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

In preparation for HHAP funding the community stakeholder process identified a need to focus on New Navigation Centers and Emergency Shelter needs. Because of the COVID-19 pandemic the homeless service providers have been communicating even more over the last year to protect those in danger of homelessness in our community. Over the course of providing Project Roomkey, it has become even more apparent that HHAP funding will be needed to help our community achieve these regional goals and address the gaps previously listed and identified in our homeless response system. We had budgeted in HHAP 1 for operating subsidies knowing that our programs such as emergency shelters relied on subsidies to continue operations. The HHAP 2 funding will extend those subsidies an additional year.

3. Check any specific population(s) expected to be served through this intervention investment.

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

4. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Our homeless programs are linked into our Coordinated Entry system which is managed by the Administrative Entity, Butte County. The CoC has recently established a LGBTQ/People of Color committee which will be focusing their efforts on the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

5. Describe how and how often performance will be measured for this intervention investment.

The performance for this intervention investment will be measured as requested by the State, at a minimum yearly, utilizing evidence based models. Reports and invoices for delivered services are reviewed by County staff throughout the funding cycle to ensure funds are properly expended in a timely manner.

6. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

We will be utilizing a framework focused on moving homeless individuals into permanent housing and supporting the efforts of those youth experiencing homelessness to maintain permanent housing options.

3. Funding Plan #2

Intervention Type: Permanent Supportive / Service-Enriched Housing **Service Delivery Model :** Capital

Total Funds Requested: \$700,000.00

HHAP Eligible Use(s)

	Amount of Allocation/Found
Rapid Rehousing	
Operating Subsidies	
Street Outreach	
Services Coordination	
Systems Support	
Delivery of Permanent	\$700,000.00
Prevention and Diversion	
New Navigation Centers and Emergency Shelters	

1. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

By budgeting funds for permanent housing, we intend to be creative as a community in finding affordable

housing, and expect that our homeless service providers will take the opportunity to use these funds and invest in innovative housing solutions. By obtaining permanent housing solutions that would be self-sufficient and will be able to sustain long term operations. Additionally, these funds may help leverage potential Homekey funding.

2. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

In preparation for HHAP funding the community stakeholder process identified a need to focus on Permanent Housing and Innovative Solutions. Because of the COVID-19 pandemic the homeless service providers have been communicating even more over the last year to protect those in danger of homelessness in our community. Over the course of providing Project Roomkey, it has become even more apparent that HHAP funding will be needed to help our community achieve these regional goals and address the gaps previously listed and identified in our homeless response system as we try to place all individuals in permanent housing.

3. Check any specific population(s) expected to be served through this intervention investment.

Adults with children

Adults without children

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

4. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Our homeless programs are linked into our Coordinated Entry system which is managed by the Administrative Entity, Butte County. The CoC has recently established a LGBTQ/People of Color committee which will be focusing their efforts on the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

5. Describe how and how often performance will be measured for this intervention investment.

At a minimum the performance will be measured as requested by the State, at a minimum of yearly.....or more often as needed by program. And utilizing an evidence based model or tool.

6. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

n/a

3. Funding Plan #3

Intervention Type: Services

Total Funds Requested: \$160,000.00

HHAP Eligible Use(s)

	Amount of Allocation/Fund
Rapid Rehousing	
Operating Subsidies	
Street Outreach	
Services Coordination	\$160,000.00
Systems Support	
Delivery of Permanent Housing	
Prevention and Diversion	
New Navigation Centers and Emergency Shelters	

1. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

We will contract out for housing case managers who will provide ongoing support for services related to ensuring clients remain housed. The Case Managers will help individuals work toward self-sufficiency and housing stability.

2. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment. *

In preparation for HHAP funding the community stakeholder process identified a need to focus on additional services provided by case managers to ensure clients remain housed. Because of the COVID-19 pandemic the homeless service providers have been communicating even more over the last year to protect those in danger of homelessness in our community. Over the course of providing Project Roomkey, it has become even more apparent that HHAP funding will be needed to help our community achieve these regional goals and address the gaps previously listed and identified in our homeless response system.

3. Check any specific population(s) expected to be served through this intervention investment.

Adults with children

Adults without children

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

4. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Our homeless programs are linked into our Coordinated Entry system which is managed by the Administrative Entity, Butte County. The CoC has recently established a LGBTQ/People of Color committee which will be focusing their efforts on the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

5. Describe how and how often performance will be measured for this intervention investment.

The performance for this intervention investment will be measured as requested by the State, at a minimum yearly, utilizing evidence based models. Reports and invoices for delivered services are reviewed by County staff throughout the funding cycle to ensure funds are properly expended in a timely manner.

6. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

n/a

3. Funding Plan #4

HHAP Eligible Use(s)

Amount of Allocation/Fund

Rapid Rehousing

Operating Subsidies

Street Outreach

Services Coordination

Systems Support

Delivery of Permanent

Prevention and Diversion

New Navigation Centers and Emergency Shelters

1. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

2. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

3. Check any specific population(s) expected to be served through this intervention investment.

4. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

5. Describe how and how often performance will be measured for this intervention investment.

6. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?

3. Funding Plan #5

HHAP Eligible Use(s)

Amount of Allocation/Found

Rapid Rehousing

Operating Subsidies

Street Outreach

Services Coordination

Systems Support

Delivery of Permanent

Prevention and Diversion

New Navigation Centers and Emergency Shelters

1. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

2. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

3. Check any specific population(s) expected to be served through this intervention investment.

4. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

5. Describe the project's understanding of the unique characteristics and experiences of these populations such as strengths, needs, concerns, geographic region, age, ethnicity, language, and other defining attributes.

6. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

3. Funding Plan #6

HHAP Eligible Use(s)

Amount of Allocation/Fund

Rapid Rehousing

Operating Subsidies

Street Outreach

Services Coordination

Systems Support

Delivery of Permanent

Prevention and Diversion

New Navigation Centers and Emergency Shelters

1. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

2. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

3. Check any specific population(s) expected to be served through this intervention investment.

4. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

5. Describe how and how often performance will be measured for this intervention investment.

6. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

3. Funding Plan #7

HHAP Eligible Use(s)

Amount of Allocation/Fund

Rapid Rehousing

Operating Subsidies

Street Outreach

Services Coordination

Systems Support

Delivery of Permanent

Prevention and Diversion

New Navigation Centers and Emergency Shelters

1. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

2. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

3. Check any specific population(s) expected to be served through this intervention investment.

4. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

5. Describe how and how often performance will be measured for this intervention investment.

6. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

3. Funding Plan #8

HHAP Eligible Use(s)

Amount of Allocation/Fund

Rapid Rehousing

Operating Subsidies

Street Outreach

Services Coordination

Systems Support

Delivery of Permanent

Prevention and Diversion

New Navigation Centers and Emergency Shelters

1. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

2. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

3. Check any specific population(s) expected to be served through this intervention investment.

4. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

5. Describe how and how often performance will be measured for this intervention investment.

6. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

4. HHAP Round 2 Goals - Programmatic

Permanent Supportive and Service-Enriched Housing

Total # of individuals that *currently* need this intervention

FY 21/22

891

of individuals expected to be served by HHAP-2

FY 21/22

FY 22/23

FY 23/24

42

42

42

FY 24/25

FY 25/26

Total

42

45

213

of individuals expected to be placed into permanent housing through HHAP-2

FY 21/22

FY 22/23

FY 23/24

42

42

42

FY 24/25

FY 25/26

Total

42

45

213

Rental Assistance

Total # of individuals that *currently* need this intervention

FY 21/22

891

of individuals to be served

FY 21/22

FY 22/23

FY 23/24

0

0

0

FY 24/25

FY 25/26

Total

0

0

0

of individuals to be placed into permanent housing

FY 21/22	FY 22/23	FY 23/24
0	0	0
FY 24/25	FY 25/26	Total
0	0	0

Interim Housing

Total # of individuals that *currently* need this intervention

FY 21/22
891

of individuals to be served

FY 21/22	FY 22/23	FY 23/24
40	40	40
FY 24/25	FY 25/26	Total
40	40	200

of individuals to be placed into permanent housing

FY 21/22	FY 22/23	FY 23/24
25	25	25
FY 24/25	FY 25/26	Total
25	25	125

Diversion and Homelessness Prevention

Total # of individuals that *currently* need this intervention

FY 21/22
FY 21/22: 891

of individuals to be served

FY 21/22	FY 22/23	FY 23/24
0	0	0
FY 24/25	FY 25/26	Total
0	0	0

of individuals to be placed into permanent housing

FY 21/22 *	FY 22/23	FY 23/24
0	0	0
FY 24/25	FY 25/26	Total
0	0	0

Outreach

Total # of individuals that *currently* need this intervention

FY 21/22
891

of individuals to be served

FY 21/22	FY 22/23	FY 23/24
0	0	0
FY 24/25	FY 25/26	Total
0	0	0

of individuals to be placed into permanent housing

FY 21/22	FY 22/23	FY 23/24
0	0	0
FY 24/25	FY 25/26	TOTAL
0	0	0

Services

of individuals to be served

FY 21/22	FY 22/23	FY 23/24
25	25	25
FY 24/25	FY 25/26	Total
25	25	125

of individuals to be placed into permanent housing

FY 21/22	FY 22/23	FY 23/24
25	25	25
FY 24/25	FY 25/26	Total
25	25	125

4. HHAP Round 2 Goals – Narrative

1. Any additional systemwide goals the applicant’s jurisdiction and/or region has identified, and the metrics used to evaluate progress towards those goals.

Our main goal is to transition over 100 individuals currently staying in Project Room key sites into permanent shelter once the COVID-19 pandemic ends.

2. An update on systemwide goals identified in HHAP Round 1 and explain any goal modifications made in response to changing needs.

No changes have been made to systemwide goals identified in HHAP Round 1. Due to the COVID-19 pandemic and our involvement with Project Roomkey, our timeframe for expending most programmatic HHAP funding in fiscal year 2020/2021 will be released in conjunction with HHAP 2 funding.

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction’s homelessness response system.

Our jurisdiction is in the process of completing a thorough analysis regarding the racial disparities in our homelessness response system. Initial steps such as creating the LGBTQ/Persons of Color sub-committee have been implemented to review local disparities. Priority points will be awarded to applicants during the RFP process that address racial disparities in their applications.

4. At least one clear, measurable youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

We will be utilizing a framework focused on moving homeless individuals into permanent housing and supporting the efforts of those youth experiencing homelessness to maintain permanent housing options. We expect to have measurable data of how many youths were placed, and maintained permanent housing, with current funding and the addition of HHAP-2 investments.

5. Local Project Selection Process

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

We will be issuing a Request For Proposal (RFP) using the County procurement process to select subcontractors which will be tailored to match the priorities identified by the community to award and issue contracts.

Will a local project selection process be utilized to select subcontractors?: Yes

a. If the applicant is not utilizing a local selection process, please include the following in your explanation:

i. Description of why this is the best funding plan for the community.

ii. Description of how applicants will ensure equitable access to services funded.

b. If the applicant is utilizing a local selection process, please include the following in your explanation:

i. What is the process and timeline for project selection?

We will be using the County procurement process, however a specific timeline has not been determined. The current intent is to have the RFP issued and subcontractors selected in 2021.

ii. How will you encourage new partners to participate?

Outreach to new partners will be done by members of the local CoC. Additionally our RFP's are placed electronically through Public Purchase which opens up the process to all interested agencies, not just our current funded partners.

iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

People with lived experience of homelessness are included on our CoC membership, and are encouraged to participate in all steps of the selection process and funding decisions.

iv. How will you promote equity and ensure underrepresented communities can be competitive applicants for funding?

By utilizing Public Purchase our County has found that our RFP process can promote greater equity and ensure underrepresented communities can become aware of funding opportunities. Through the scoring process in our RFP we will allocate additional points to ensure underrepresented communities can be competitive applicants for funding.

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort? : Systemwide collaboration occurs among homelessness service providers and other social safety net providers in a variety of ways, with the most effective way being participation in our local Continuum of Care which meets on a monthly basis. These collaborative efforts help minimize or avoid duplication of service by helping make aware to all providers the level and scope of services currently being provided throughout our jurisdiction.

LOCAL PROJECT SELECTION PROCESS ASSESSMENT

1. The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. : Yes

2. The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities.: Yes

3. The process will remove barriers to competitive participation by applicants representing marginalized communities.: Yes

4. The process will use objective criteria to evaluate projects for funding.: Yes

5. The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes): Yes

6. The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.: Yes

7. The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.: Yes

8. The process will be posted publicly on a platform that is accessible to the public.: Yes

9. The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the

community needs assessment process.: Yes

10. The process will avoid conflict of interest.: Yes

11. The process will only fund programs that follow a Housing First approach. : Yes

12. The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation. : Yes

6. Racial Equity Efforts

Racial Demographic Data document : HHAP 2 -- Butte County Using Stella - Continuum of Care Outcomes by Race and Ethnicity.xlsx

2. Describe how the local homelessness response system or projects you are planning, uses policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Our County and the Continuum of Care has policies and practices in place to ensure equal access and nondiscrimination when serving prospective and new program participants. Additionally new and existing service providers are expected to have these policies and practices in place prior to providing services, and if they do not, technical assistance is available from the County and CoC prior to funding being awarded to ensure subcontractors can meet all County Contract requirements.

3. How does your grant making process and/or funding decisions include prioritization on programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Our funding decisions are prioritized by our Continuum of Care. To help address the disproportionate impacts that homelessness and COVID-19 have on communities of color the CoC has recently established a LGBTQ/People of Color committee which will be focusing their efforts on these disproportionate impacts and working closely with the CoC Executive Committee and County staff as we apply for and release future grants.

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

The CoC has recently established a LGBTQ/People of Color committee which will be working to ensure that the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities are cultivated to help create effective approaches to reducing and ending homelessness. Additionally representation on the CoC from these communities provides valuable feedback throughout the Continuum's work towards ending homelessness.

5. Do you have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

We do not yet have a specific strategy outside of our typical County Request for Proposal process, however we intend to look for additional TA opportunities available from the State as we develop these strategies.

6. Describe how the priority population(s) learn about and enter local homelessness programs; including marketing and communication strategies used.

No specific interventions are the same across all of our Service Providers and entities in our region for helping priority populations learn about and enter local homelessness programs. However, all Service Providers have some level of marketing of their programs to the population. When opportunities are afforded to our CoC and partners from the local media, local Public Service Announcements are placed. We would be interested in any future Technical Assistance that might be offered to help us implement these strategies.

7. How are you making community project grants accessible to smaller organizations that have historically been serving communities of color, but may not have previously participated formally in the CoC or a part of the “homeless provider” community?

Our Continuum of Care tries to reach out to smaller organizations who historically serve communities of color by specifically informing them of funding opportunities and providing grant writing Technical Assistance. We have structured our Request for Proposal scoring system to help make funding more equitable for these organizations.

8. How do you partner with organizations that are addressing racial equity in the housing and homelessness response system?

We partner with organizations that are addressing racial equity in the housing and homelessness response system through providing funding opportunities, and encouraging their participation on the Continuum of Care.

9. How will you ensure that racial disparities are addressed with this funding?

We will be using the County Request for Proposal (RFP) process to match the priorities identified by the community, and will be awarding and issuing contracts based on ratings provided by the RFP committee. To ensure that racial disparities are addressed with this funding specific outcomes will be laid out in the RFP and the scoring will be tailored to help address racial disparities from agencies who submit proposals.

RACIAL EQUITY ASSESSMENT

- 1. We have a racial equity policy within the organization I work for.** : Planning to Implement
- 2. We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.** : Implementing but could benefit from assistance
- 3. We provide language interpreter/translator services for people who speak languages other than English.** : Implemented

4. We collect data on service-user or constituent satisfaction with our organization regarding racial equity.:
Planning to Implement

5. We have formal partnerships with organizations of color. : Implemented

6. We allocate resources for engagement and outreach in communities of color. : Implemented

7. Racial equity and cultural competency training are offered to employees within your organization. :
Planning to Implement

8. We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system. : Implemented

9. We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.: Implemented

10. We have convened and actively engage with a lived experience board that represents the population served.: Implemented

11. We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.: Implemented

12. Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.: Implemented

13. We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.: Implemented

14. Our work includes performance measures to determine how well we are doing to address racial disparities.: Implemented

15. We have developed and implemented a plan to address racial disparities in the homelessness response system.: Implemented

16. We host or participate in trainings dedicated to improving equitable outcomes.: Implemented

7. Regional Collaboration and Partnerships

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning and data sharing.

Currently we do not collaborate with jurisdictions outside of Butte County, however Butte County and the local CoC have collaborated to apply for HHAP funds in one coordinated application to address homelessness in our region. Our CoC and County members do however go to conferences, for example Housing California, CWDA and Clarity conferences, where best practices are shared.

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

HCFC funding plans are coordinated with regional partners. The CoC has redirected their funds to the County. The County coordinates with the jurisdictions on their needs. Funding decisions are made by the CoC in order to capture regional needs.

3. Using the experience with HHAP Round 1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers you have experienced in working with regional partners. Explain any strategies identified that have contributed to addressing these barriers.

We have gained additional participation from agencies in our CoC, including agencies serving populations not previously participating in our Homeless Delivery System. The biggest barrier that we have seen in working with regional partners is usually jurisdictionally based, for example our primary Congregate Sheltering location is in the City of Chico, however that sometimes leads agencies serving the homeless populations in their area feeling they are not getting the same level of support/funding. A main strategy that has been used to address this barrier, is that anytime an issue like this is brought up, the issue is treated with respect and an invitation is extended to the partner agency to look at available funding sources and help provide input in how funding can be equitably allocated to meet their needs.

4. How will HHAP Round 2 funding support and scale current partnerships?

We expect that HHAP Round 2 funding will provide over one million dollars to help us further develop our strategic homelessness regional plan, help fund creative opportunities for our homeless population, provide needed funding for ongoing support to existing programs and provide needed Case Management services to the local region.

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

The Continuum of Care is supported by the County and has representation from the local jurisdictions (Oroville, Paradise, Chico, etc.) who bring forth the individual city concerns and suggestions. The CoC region falls within a single County. All jurisdictions within the Continuum of Care region have a voice for determining regional needs. The CoC redirected their money to the County which is another sign that there is truly a regional approach for needs.

6. Describe how HHAP Round 2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since Round 1?

The region's strategy for the use of HHAP funding has not changed, however due to COVID-19 funding has not been awarded and we will be using our County RFP process to award HHAP-1 and HHAP-2 funding to local providers to address homelessness.

7. When spending plans need to be adjusted in response to changing needs in the community, how are

collaborative partners involved in those decisions?

If spending plans are needed to be adjusted, we reach out to collaborative partners for feedback. Additionally, these decisions are made at the Continuum of Care meetings where all partners have an active voice.

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

The Continuum of Care has a youth specific committee which identifies the needs of youth experiencing or at risk or homelessness. The CoC has historically funded the largest youth provider of services in our region, Youth for Change, to meet identified needs.

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Youth specific local partners are involved on our local Continuum of Care and are involved in the entire cycle of funding from searching out funding, determining priorities, and even the provision of services.

8. Housing First Assessment

Housing First Assessment

- 1. Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions.: Yes**
- 2. Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of "housing readiness.": Yes**
- 3. People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities.: Yes**
- 4. Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere.: Yes**
- 5. Housing and service goals and plans are highly client centered and driven.: Yes**
- 6. Supportive services emphasize engagement and problem-solving over therapeutic goals.: Yes**
- 7. Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients.: Yes**
- 8. Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.: Yes**

9. Substance use in and of itself, without other lease violations, is not considered a reason for eviction.: Yes

10. Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed. : Yes

11. Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.: Yes

Attachments

Authorized Signatory Form: HHAP Authorized Signatory Form - FINAL (003)sb.pdf

Redirection of Funds Doc: HHAP2 - Intent to Redirect Form - Signed.pdf,HHAP2 signed resolution.pdf

Gov TIN Form: gov_taxpayer_id_formsb.pdf

Attestation

Signature

× *W. Jay Coughlin*

Signed By: W. Jay Coughlin - wcoughlin@buttecounty.net
Date Signed: 01/22/2021 -08:00 GMT
IP Address: 12.161.69.82:58942